The WSESU Mission is to provide a safe, inclusive and supportive environment where all students grow academically, socially, and emotionally, and are challenged to reach their potential as local and global community members.

In order to fulfill our mission, the following district goals have been established to guide individual School-wide action plans, administrative team goals, individual professional goals, and teacher professional development plans. Ensures that this work continues - through SU Leadership Team, School Based Leadership Teams, CO Staff - C&A, SpecEd, Coaches, Teacher Leaders, Grade Level Meetings . . .

Goal: Safe and Healthy Schools - All students will have access to equal educational opportunities in safe, healthy and respectful environments IB04 - For each restructuring school, the district/SU will ensure that the restructuring options chosen reflect the particular strengths and weaknesses of the restructuring school, collaboratively identified by the school and District/SU.

IB05 - The District/SU will ensure that resources for each school improvement initiative, including budgetary resources, are appropriate and sufficient for that school

Needs Identified by Data	Targets (SMART	Action Steps	Person /Group	Time-Frame
I. Equity/ Diversity	Goals)	(action steps in red indicate priority for 2014-15 SY)	Responsible	
1. 44 Substantiated incidents of harassment in 2013-14 (71 in 2012-13). 32 of these were harassment related to Sex or Sexual Orientation (55 incidents in 2012-13 & 84 incidents in 2011-12).	1. Continue to decrease incidents related to Sex/Sexual Orientation and harassment by June 2015	1a. Coordinate work of WSESU Diversity/Equity Committee and WellAc with WSESU Action Plan 2013-2015 providing goals, analysis and progress annually to the Superintendent. 1b. Schools will create and implement programs to emphasize education about sex/ sexual orientation, harassment, and supporting social competencies. This includes social skill programs for students requiring modeling, guidance and practice. Schools will use WSESU equity coordinator to help implementation.	1a. Diversity Cttee, WellAC. Superintendent, Equity Coordinator 1b. Principals 2a. Principals	1a. Report to Superintendent by June annually
2. ~ 10 % (range: 8%-12%) of students in 2014 Climate Survey do not perceive	2. Increase student perception of safety to	2a. School Leadership teams will facilitate a process of examination of school climate surveys by staff and students	zu. I illicipuis	2a. 2014-15 SY
school as a safe place	100% by June 2016	2b. Counselors create a focus group to discuss reason why students may be indicating not feeling safe,2c. School administrators and educators will continue to implement positive behavior support systems, PBIS or equivalent, with state and local training,	2b. Counselors Principals 2c. Principals & Special Ed	2b. 2014-15 SY 2c. 2014-15 SY
3. 2013 YRBS reports 44 % of 6-8th graders and 34% of 9-12-graders reported that "students help decide what goes on in school". 57% (6-8) and 46% (9-12) reported that they felt like they "mattered to people" in their community 3a. Access to general education below state and national averages for students with low-incident disabilities	3. Increase student social competence indicators by 5% annually Work on mentoring for elem students at risk of drop-out? Look at evidence-based practices 3a. Increase access and participation in general ed for students with L-I disabilities by 50% by 2015	local budgets, and support in all schools Individual school budgets adequately support personnel and programming necessary for sustaining a safe and hth school environments 3a.Schools increase inclusion efforts through educator training, strengthening core programming, changing service delivery model and ongoing state support by 2015 (including STEP programs, SWIFT, UDL, and co-teaching) 3b. Create a system of support for students with emotional/behavioral needs through utilizing specialized professional staff to work with both students, teachers, and parents. 3c. Coordinate with BB/BS and other community organizations to decrease risk of drop-out and increase graduation rate.	3a. Principals & Special Ed Admins 3b. Special Ed. Admins	3a, b. Report in by June annually

Goal: Safe and Healthy Schools - All students will have access to equal educational opportunities in safe, healthy and respectful environments

Needs Identified by Data II. Healthy School Lifestyles Curric.	Targets (SMART Goals)	Action Steps	Person /Group Responsible	Time-Frame
4. 2013 YRBS data indicate widespread student engagement in ATOD use (WSESU statistically higher than state in: use of alcohol, marijuana, inhalants by 6-12th graders, use of cocaine, prescription meds, hallucinogens (9-12th), % of students who have tried cigarettes, perceived ease of access to alcohol, marijuana, cigarettes, etc.)	4. Continue incremental decrease in usage indicators on YRBS	4. Schools implement Alcohol, Tobacco, and Other Drug unit using the WSESU Curriculum Framework as required by Act One training, on self-regulation, self-discipline and self-advocacy. Individual school budgets reflect funding to support curriculum programming.	4. Teachers (Principals, C&A to monitor) WellAc Committee, School Counselors & Nurses	4. On-going
5. 10% of students were absent 15 or more days during SY 2013-14.	5. Reduce 15 days or more absent to 9% in 2014-15	5 School attendance councils develop action plans to increase attendance and student engagement in school: accessing truancy & tardiness prevention training, parent /community involvement, analysis of attendance data.	5. School attendance councils, principals	5. On-going

Goal: Student Learning: All students will show annual progress in meeting the Vermont Standards

IB07 - The District/SU will ensure that the school improvement and restructuring plans include research-based, field-proven programs, practices, and models

IC06 - The District/SU will provide the technology, training, and support to facilitate their schools' data management and analysis needs, in alignment with their District/ SU technology plan

IC07 - Professional development for school instructional and support staff will be built into the school schedule by the District/SU and the school will be allowed discretion in selecting training and consultation that fits the requirements of its improvement/ restructuring nlan and its evolving needs

Needs Identified by	Targets (SMART	Action Steps	Person(s) Responsible	Timeline
Data	Goals)			
1. 99% of WSESU teachers are HQT in content areas	1. 100% of WSESU teachers will receive HQT for their content area(s)	1a. Provide funds and require non-HQT staff to take course to reach HQT status as a condition of employment. 1b. Teachers will use course reimbursement funds to gain content and professional knowledge to support a broad curriculum including All Kids, Skillful Teacher and WSESU New Teacher Induction Program.	1. C&A, Central Office & Principals, EES Director	1. July 2015
2. Achievement gaps in reading, writing & math NECAP results	2. Decrease achievement gap by 10 points on the NECAP results	2. Improve identification and support for struggling students. MTSS 2a. Data Teams: Grade-level or grade-cluster teams of classroom teachers, Special Education and Academic Support teachers, and administrators to meet at least monthly to examine multiple sources of assessment data for students in their classrooms. 2b. Improve use of data to determine next instructional and intervention strategies. Provide coaching support to build capacity. Individual school budgets reflect support for building capacity, including development of site-based teacher leader positions. 2.c. Schools provide the technology, training and support to facilitate data management and analysis needs.	2a, 2b. Principals, Teachers, Coaches, C&A,	2a. System self-sustaining & on-going
3. Math proficiency and Reading fluency below expectations identified by GLEs	3. Increase math proficiency and reading fluency in students grades K-12 using research-based curricula, practices, and models by 2015	3. Improve delivery of Math and Literacy instructional programs 3a. Provide PD to teachers to implement using research-based, best practice strategies to increase math competency pre-K-12. Individual school budgets reflect support to fund math and literacy improvement PD. 3b. Provide PD to teachers to implement research-based, best practice strategies to increase literacy in all students, grades pre-K-12. SU-level planning and prioritizing of PD for all staff to improve student learning. 3c. Use Grade Level & Content Level Meetings: teachers to work together on curriculum and assessment, covering topics including: research-based math, literacy, writing, data collection and using data to inform instruction. Provide coaching support to build capacity, 3d. Integrate the use of technology to accelerate student achievement.	3a. C&A, Math Coach, Principals 3b. C&A, Literacy Coach, Principals 3c. Coaches, C&A, Principals 3d. Tech Cttee, teachers	3b. System in place and On-going 3d. On-going
		As measured by Patterns of Practice/walk-throughs, goal setting, peer observation, and formal supervision/evaluation.		

Goal: Student Learning: All students will show annual progress in meeting the Vermont Standards					
Needs Identified by Data	Targets (SMART Goals)	Action Steps	Person Responsible	Timeline	
4. Below state average Science NECAP results indicate a need to improve student achievement at all sites	4.Better integration of Science content with Literacy instruction re: comprehension	4. Use Common Core materials and work with Literacy Coach to identify opportunities for integrating Science into comprehension instruction K-8. Access reading across the curriculum work at HS 5a. Provide PD and develop school-based standards	4. C&A, Lit Coach	4. Integrated Units taught 2013-14	
5. SpedDoc NTC data indicate Special Education students participate in general education classes considerably less than 80% of the time	5. Increase Special Education student participation in general education classrooms to 80% pK-12.	for EST problem solving using MTSS framework to define instruction support, PD on research-based inclusion practices in regular education; Response to Instruction, Universal Design, Differentiated Instruction, PBiS, and special education topics. 5b. Training to improve use of technology to support inclusion in general education classrooms.	5a. Special Ed Admins, School Psychologist & C&A	5a. By June 2014 and on-going	
		Individual school budgets reflect funding and time to support PD for EST, MTSS, problem solving, teacher training on research-based inclusion practices, and technology training.	5b. Special Ed Admins, SU (common standards for PD), School (assure training happens)	5b. By June 2014 and on-going	
6. Track graduation rates, dual enrollment credit and post high school placement rates	6. Increase 4-year cohort graduation rate of all students to state average or above by June 2016 put in something about dual-enrollment attendance data?	6a. SU-wide early identification of risk factors for drop-out. Evaluate drop-out data, graduation rates, past services/ programs. Create alternative instruction, including technology and career development. Report back to sending school. School budgets reflect support to fund programming that improves graduation completion and career/college readiness. 6b. Develop transition planning & activities to increase student goal-setting for college and career readiness, including PLPs.	6a,b. WRCC, WSESU Administrators, Special Education Administrators 6b. SU (align 7-12 curriculum), School (complete assmnt for transition planning)	6a. June 2014 and on-going	
7. 60% based on K Readiness surveys of children entering Kindergarten from early childhood programs are proficient in social emotional, communication, general knowledge & approaches to	7. Increase school readiness to 85% of incoming K students proficient in social emotional, communication, general knowledge & approaches to learning	7a. Target supports to identified needs of students based on the <i>Teaching Strategies GOLD</i> (pre-K) assessment data. 7b. Provide professional development for Pre-K teachers that focuses on areas of need as identified by the Kindergarten survey and <i>Teaching Strategies GOLD</i> (pre-K) assessment data.	7. SU, Early Ed Coord, Spec Ed Admin, Early Ed Director (Head Start), Local BBF Council & Principals		

Ī	learning.	7c. Include pre-K teachers participation in WSESU	
		Kindergarten grade level meetings.	
		?include STEP services Coteaching in EES??	

Goal: Leadership: Members of the WSESU school community will work to develop school climates that promote positive and respectful behaviors and pride and ownership in our schools.

IB05 - The District/SU will ensure that resources for each school improvement initiative, including budgetary resources, are

appropriate and sufficient for that school

Needs Identified by Data	Targets (SMART	Action Steps	Person	Timeline
	Goals)		Responsible	
On-going need for assessment of school board functioning	1. Complete annual VSBA Board Self-Assessment survey	PD to Board, administrators & teachers on roles & responsibilities (focusing on positive and respectful behaviors) to implement WSESU & school missions	Superintendent, Principals, Boards	1. On-going 1a. On-going
		1a. Analyze VSBA Board self-assessment survey annually to improve board operations	1a. Superintendent & Boards	Tu. On going
2. Most students report feeling respected by teachers (90% - 97%) and administrators (90% - 99%) on 2014 Climate Survey (increased +5%) Get most recent data	2. Increase student feeling respected by teachers & admin by 5% by 2015	Increase student opportunities to be involved in student leadership and school engagement 2a. Provide after and in-school programs options for student involvement in their community	2. Principals, school-based teams	2a,b. On-going
3. Parent involvement and attendance to conferences & school based activities not formally documented	3a. Develop WSESU data collection method to assess parent participation & engagement by 2015 3b. Develop and administer Parent climate surveys by 6/15	 3. School Attendance Council to pursue methods to increase parent/community involvement in schools 3a. Using data collected, each school will develop a parent participation structure for ongoing involvement, parent education and establishing strong relations in the school community; focus on low performing students. 3b. Consistently administer SU-wide Parent Survey annually 	3. Principals and adminstrators	3a June 2015 Annually